

MED + TAC Global Coronavirus Care Community of Practice Bystander Rescue Care CareUniversity Series

10 Best Practices for Reopening

Survive & Thrive Guide™

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Welcome

Charles Denham, MD
 Chairman, TMIT Global
 Founder Med Tac Bystander Rescue Care
 Med Tac Bystander Rescue Care
 June 3, 2021
 CareUniversity Webinar 162

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Our Purpose, Mission, and Values

Our Purpose:
 We will measure our success by how **we protect and enrich the lives of families...patients AND caregivers.**

Our Mission:
 To accelerate performance solutions that **save lives, save money, and create value** in the communities we serve and ventures we undertake.

CAREUNIVERSITY®

Our ICARE Values:
 Integrity, Compassion, Accountability, Reliability, and Entrepreneurship.

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Disclosure Statement

The following panelists certify that unless otherwise noted below, each presenter provided full disclosure information; does not intend to discuss an unapproved/investigative use of a commercial product/device; and has no significant financial relationship(s) to disclose. If unapproved uses of products are discussed, presenters are expected to disclose this to participants. None of the participants have any relationship pharmaceutical or device companies discussed in their presentations. The funding of the program is from the Denham Family fund of TMIT Global, a 501c3 Medical Research Organization

- Gregory H. Botz, MD, FCCM, has nothing to disclose.
- William Adcox has nothing to disclose.
- Jennifer Dingman has nothing to disclose.
- Heather Foster has nothing to disclose.
- David Beshk has nothing to disclose.
- Jaime Yrastorza has nothing to disclose.
- Paul Bhatia has nothing to disclose.

Charles Denham, MD, is the Chairman of TMIT Global; a former TMIT education grantee of CareFusion and AORN with co-production by Discovery Channel for Chasing Zero documentary and Toolbox including models; and an education grantee of GE with co-production by Discovery Channel for Surfing the Healthcare Tsunami documentary and Toolbox, including models. HCC is a former contractor for GE and CareFusion, and a former contractor with Siemens and Nanosonics, which produces a sterilization device, Trophon. HCC is a former contractor with Senior Care Centers. HCC is a former contractor for ByoPlanet, a producer of sanitation devices for multiple industries. He does not currently work with any pharmaceutical or device company. His current area of research is in threat management to institutions including conflict of interest, healthcare fraud, and continuing professional education and consumer education including bystander care. Dr. Denham is the developer and producer of CareUniversity™, the learning management system providing continuing education materials for TMIT Global.

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Speakers & Reactors



Jennifer Dingman



Dr. Gregory Botz



Heather Foster RN



William Adcox



David Beshk



Jaime Yrastorza



Paul Bhatia EMT



Charlie Denham III



Dr. Charles Denham

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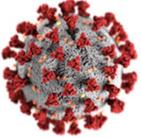
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Voice of the Patient



Jennifer Dingman

Founder, Persons United Limiting Substandard and Errors in Healthcare (PULSE), Colorado Division
Co-founder, PULSE American Division
TMIT Patient Advocate Team Member
Pueblo, CO



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10 Principles and 10 Best Practices for Re-opening

10 Principles:

1. Break Family Transmission Chains
2. Vaccinate the Family
3. Don't Share the Air
4. Turn the Science into Safety
5. Establish a Safety Leader
6. Readiness
7. Response
8. Rescue
9. Recovery
10. Resilience



10 Best Practices:

1. Vaccines – Take the Shots
2. Coming Home Safe
3. Keeping the Family Safe
4. Creating a Family Safety Plan
5. Practicing the Family Safety Plan
6. Providing Care at Home
7. Emergency Rescue Skills
8. What to Do – They're in ICU
9. Long Haulers & COVID Recovery
10. The 4 P's at the New Normal

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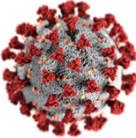
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Stanford University School of Medicine,
Stanford, CA



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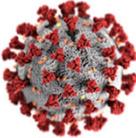
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William Adcox, MBA

Chief of Police and Chief Security Officer
MD Anderson
Cancer Center and The University of Texas
Health Science Center, Houston, TX



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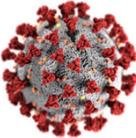
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Heather Foster RN BSN

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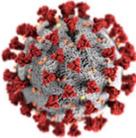
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David Beshk

Educator
Master Med Tac Instructor
Eagle Scout Advisor
Southern California



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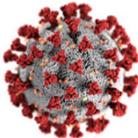
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Jaime Yrastorza
 Medical Student
 University of Nebraska
 Med Tac Producer
 Eagle Scout Advisor
 Continuing Medical Education



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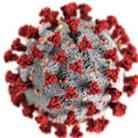
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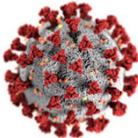
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Charlie Denham III
 High School Student
 Co-founder Med Tac Bystander
 Rescue Care Program
 Adopt a Cove Program Lead



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MARCH 2017 - 1982
 What Experts Parents are Talking About
parenting OC
 Fourth Annual
TOP 25 TEACHERS



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Youth & Young Adult Team

D Contreras EMT Harvard
 Ivy Tran EMT Harvard
 Nick Scheel UCSB
 Sophia McDowell California Inst. of Arts
 Audrey Lam EMT USC
 Jacqueline Botz Chapman
 Luis Licon UCI Alum
 Melanie Rubalcava UCSD

Charlie Denham III High School Lead
 Charlie Beall Stanford Alum
 Marcus McDowell U of Cincinnati
 Jaime Yrastorza UCSD Pre-med
 Paul Bhatia EMT UCI Pre-med
 D Policichio NYU Film
 Manue Lopez Berkeley Alum
 Preston Head III UCLA Alum

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10 Best Practices for Re-opening

Our Survive & Thrive Guide Updates

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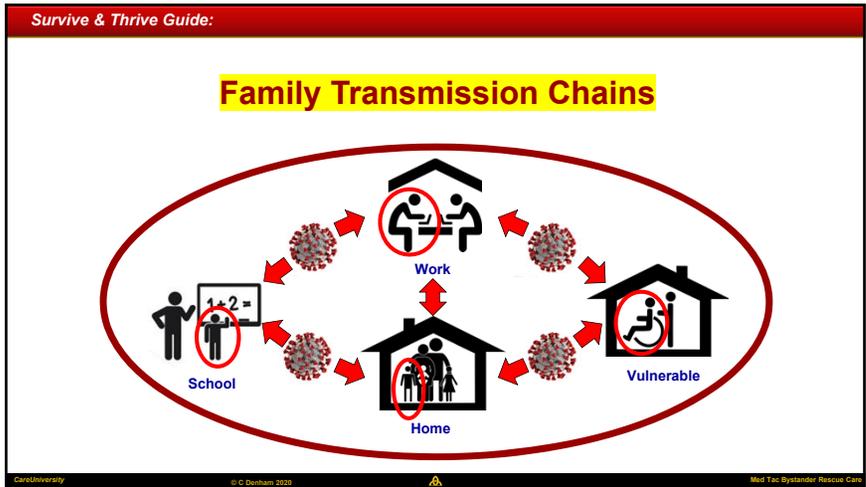
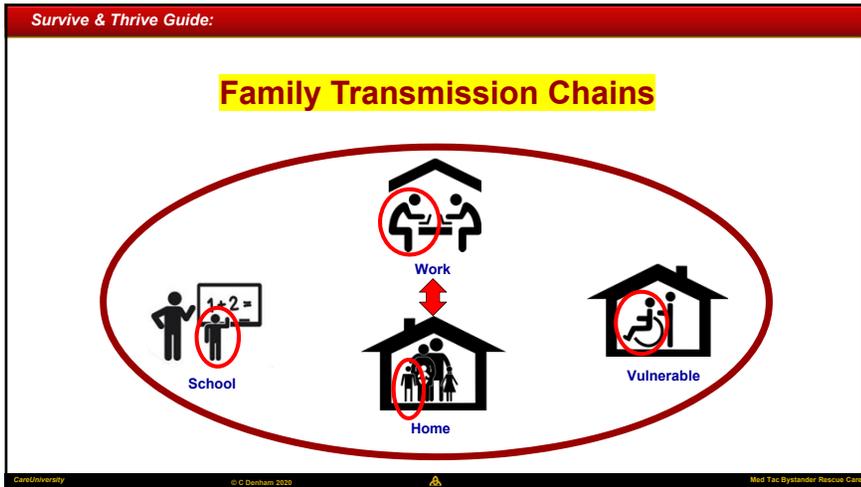
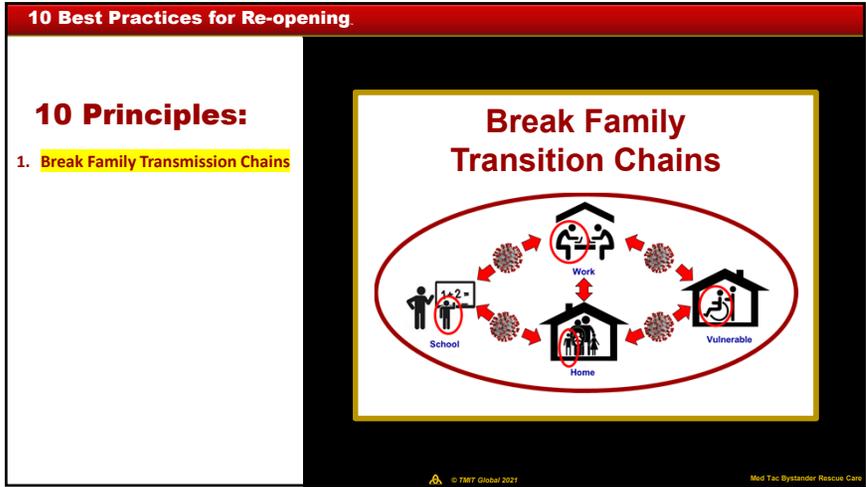
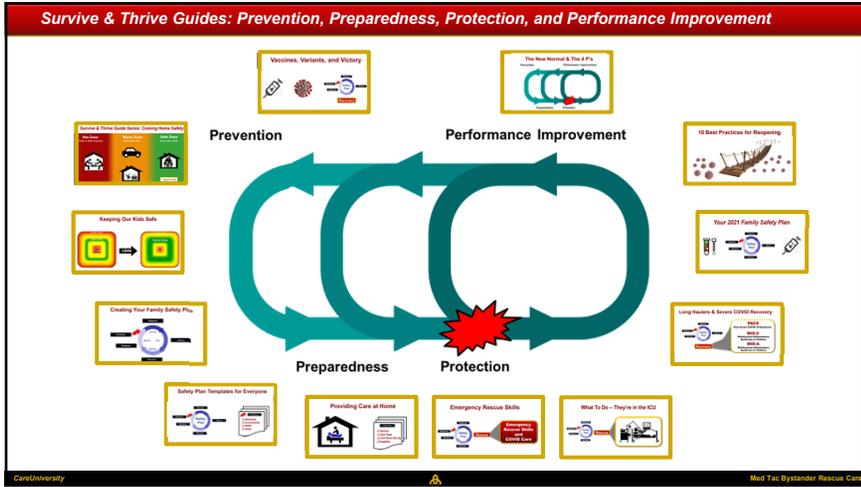
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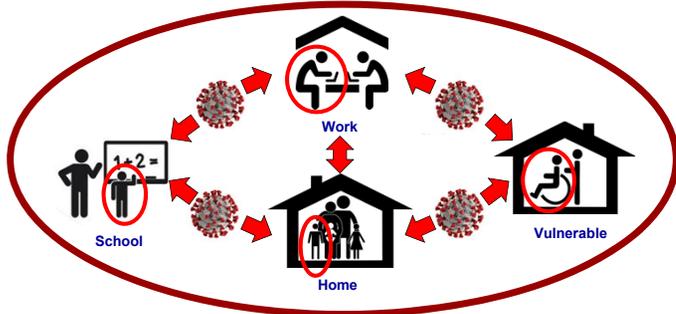
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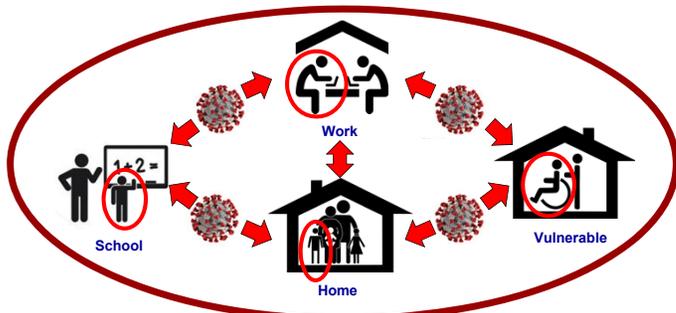
The Achilles Heel



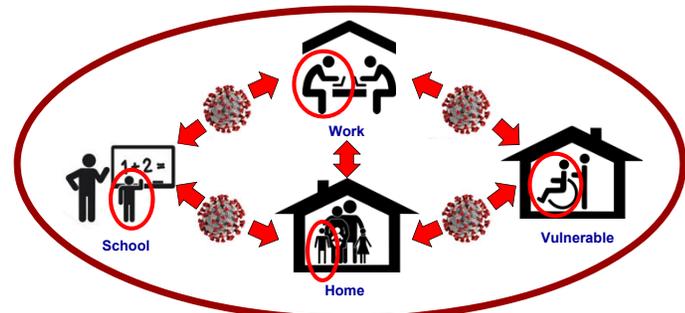
Breaking Family Transmission Chains



Save the Families...



Save the Families... You Save the Worker



Survive & Thrive Guide:

Save the Families Across Communities...

Cumulative Cases

Esri, FAO, NOAA

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10 Best Practices for Reopening A Survive & Thrive Guide™

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10 Best Practices for Re-opening

10 Principles:

1. Break Family Transmission Chains
2. **Vaccinate the Family**

Vaccinate the Family

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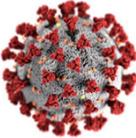
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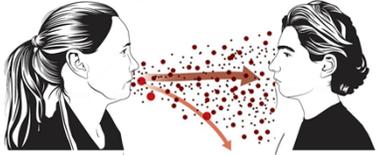
10 Best Practices for Re-opening

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2. Vaccinate the Family
3. **Don't Share the Air**

Don't Share the Air

No Mask – Extreme Risk



15 minutes within 6 feet = "High Risk"

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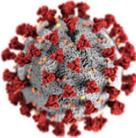
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Pre-med & Incoming Medical Students

Survive & Thrive Guide
Masks: The SCIENCE of Success
 Charles Denham II MD, William Adcox, Charles Denham III, Jaime Yrastorza, and Gregory Botz MD FCCM

This article is a narrative summary of the short film entitled *Masks: The SCIENCE of Success* posted on the Med Tac Global website that provides access to free films and resources to families of the Essential Critical Infrastructure Workers of sixteen industry sectors and the general public.¹



N95 Mask Surgical Mask Cloth Mask



Jaime Yrastorza
 Incoming Medical Student
 Co-author Survive & Thrive Guides
 CME Producer

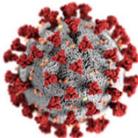
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Paul Bhatia, EMT
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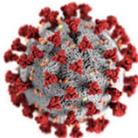
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Heather Foster RN BSN
Frontline Nurse
Infection Prevention Advisor
Patient Safety Advocate
Dolores Colorado



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10 Best Practices for Re-opening.

10 Principles:

1. Break Family Transmission Chains
2. Vaccinate the Family
3. Don't Share the Air
4. Turn the Science into Safety

Turn the Science into Safety

Public Health Guidelines
The WHAT: Science, City, CDC, State

Family Safety Plans
The HOW: Resilience, Recovery, Peace

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Survive & Thrive Guide: Protecting Your Family

CDC Updates Operational Strategy for K-12 Schools to Reflect New Evidence on Physical Distance in Classrooms

Press Release

Embargoed Until: Friday, March 19, 2021, 12 p.m. ET
Contact: [Media Relations](#)
(404) 639-3286

- In elementary schools, CDC recommends all students remain at least 3 feet apart in classrooms where mask use is universal — regardless of whether community transmission is low, moderate, substantial, or high.
- In middle and high schools, CDC also recommends students should be at least 3 feet apart in classrooms where mask use is universal and in communities where transmission is low, moderate, or substantial.
- Middle school students and high school students should be at least 6 feet apart in communities where transmission is high, if cohorting is not possible. Cohorting is when groups of students are kept together with the same peers and staff throughout the school day to reduce the risk for spread throughout the school. This recommendation is because COVID-19 transmission dynamics are different in older students - that is, they are more likely to be exposed to SARS-CoV-2 and spread it than younger children.
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Start throughout the school day to reduce the risk for spread throughout the school. This recommendation is because COVID-19 transmission dynamics are different in older students — that is, they are more likely to be exposed to SARS-CoV-2 and spread it than younger children.

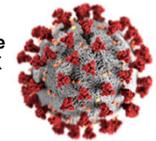


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10 Best Practices for Re-opening.

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4. Turn the Science into Safety
5. **Establish a Safety Leader**

Establish a Safety Leader



Family Health Safety & Organization Security Plans™



The Family CFO: Chief Family Officer



Thoughts for Families with Young Children:

- Review other Readiness Checklists. Use FEMA Emergency Preparedness Checklist (we use when we teach Med Tac Bystander Rescue Program).
- Make sure you have Personal Protective Equipment for everyone.
- Make sure you have a copy of everyone's Medical Records including lists of allergies and meds.
- Review the 5 Rights of Emergency Care video to be prepared for a new experience.
- Use Icons in your plan to make plan family friendly.
- Create plan sections for adults and children
- Create an "All Teach All Learn" Environment
- Play Date Simulations for being prepared.
- Gamify Readiness – we use FEMA as an example

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Be Your Family Lifeguard & Holiday Huddle Checklist



Charles R. Denham III

High School Student
 Co-founder Med Tac Bystander Rescue Care Program
 Co-lead Lifeguard Surf Program
 Junior Med Tac Instructor
 Certified Lifeguard



David Beshk

Award Winning Educator
 Med Tac Master Instructor
 Eagle Scout Advisor
 Merit Badge Counselor

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Family Lifeguard

Be Your Family Lifeguard

90% Prevention and 10% Rescue




Holiday Huddle Checklist

The Goal - Prevent Bubble Trouble
 Maintain the Four Pillars: Distance, Hand Hygiene, Disinfect Surfaces, and Mask Use

Before Event:

- Assign Tasks to Family Members
- Prepare Separate Family Bubble Portions
- Set Up Handwashing Stations
- Develop a Bathroom Plan
- Prepare Bathroom - Optimize Ventilation
- Maintain Kitchen Hygiene

During Event:

- Convene Holiday Huddle with Guests
- Opening Prayer
- Describe Safe Family Bubbles
- Review Four Safety Pillars
- Provide Restroom Plan
- Describe Eating Plan
- Summarize Clean Up Plan

After Event:

- Glove up to Clean Up
- Soak Plates and Cutlery in Soapy Water
- Wipe down surfaces touched by guests
- Wipe down bathroom used by guests
- Meet to de-brief to be safer next time

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Family Lifeguard

Spring Break, Ski Week, and Vacations



Holiday Huddle Checklist

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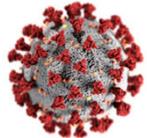
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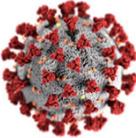
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10 Best Practices for Re-opening

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4. Turn the Science into Safety
5. Establish a Safety Leader
6. **Readiness**

The diagram shows a central circle labeled "5 R's of Safety" with five arrows forming a clockwise cycle. The arrows are labeled: Readiness (top-left), Response (top), Rescue (right), Recovery (bottom), and Resilience (bottom-left). A red arrow points from the Readiness box to the Response box.

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Survive & Thrive Guide: Protecting Your Family

Family Health Safety Plans

Readiness: Preparation, regular review, and updating of a plan based on the latest science. Regular deliberate practice of roles and skills each family member undertake.

Response

Response: Family moves to action to respond to an emergency. Safeguards are put in place. The family may respond to a member being infected or exposed to someone infected.

Readiness

Rescue

Rescue: Regular deliberate practice of roles and skills to take a loved one to the Emergency Department if they have severe symptoms. This means having records and medications ready go with the patient.

Resilience

Resilience: Fortify response, rescue, and recovery actions in plan. In law enforcement and healthcare, we call this "target hardening".

Recovery

Recovery: Follow up care of the family member after an event. Returning to normal family activities after a family member is infected and isolated, hospitalized, or under quarantine."

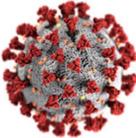
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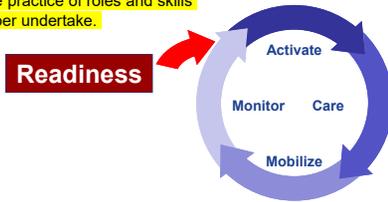
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 Professor of Anesthesiology and Critical Care
 UT MD Anderson Cancer Center, Houston, TX
 Adjunct Clinical Professor, Department of Anesthesiology
 Stanford University School of Medicine,
 Stanford, CA



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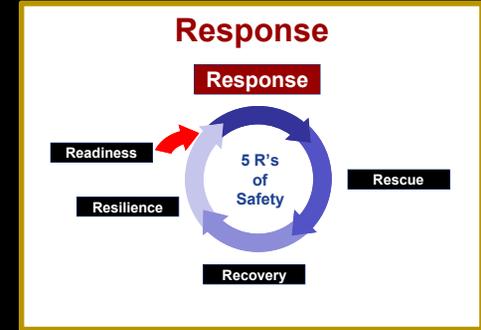
Family Health Safety Plans

Readiness: Preparation, regular review, and updating of a plan based on the latest science. Regular deliberate practice of roles and skills each family member undertake.



10 Principles:

1. Break Family Transmission Chains
2. Vaccinate the Family
3. Don't Share the Air
4. Turn the Science into Safety
5. Establish a Leader
6. Readiness
7. **Response**

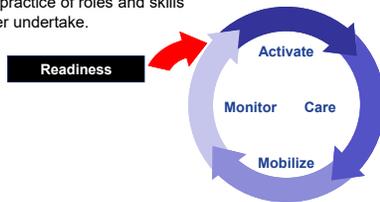


Family Health Safety Plans

Readiness: Preparation, regular review, and updating of a plan based on the latest science. Regular deliberate practice of roles and skills each family member undertake.

Response

Response: Family moves to action to respond to an emergency. Safeguards are put in place. The family may respond to a member being infected or exposed to someone infected.



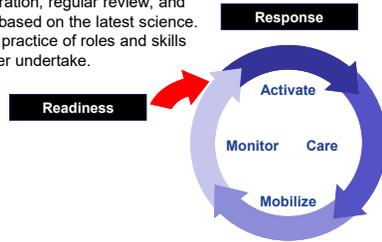
10 Principles:

1. Break Family Transmission Chains
2. Vaccinate the Family
3. Don't Share the Air
4. Turn the Science into Safety
5. Establish a Leader
6. Readiness
7. Response
8. **Rescue**



Family Health Safety Plans

Readiness: Preparation, regular review, and updating of a plan based on the latest science. Regular deliberate practice of roles and skills each family member undertake.



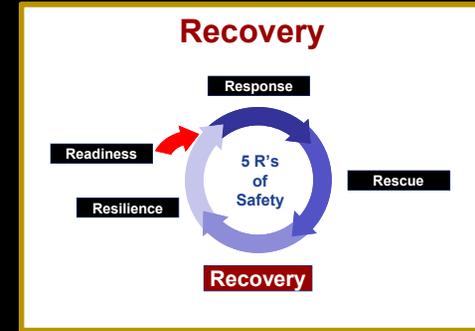
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Rescue

Rescue: Regular deliberate practice of roles and skills to take a loved one to the Emergency Department if they have severe symptoms. This means having records and medications ready go with the patient.

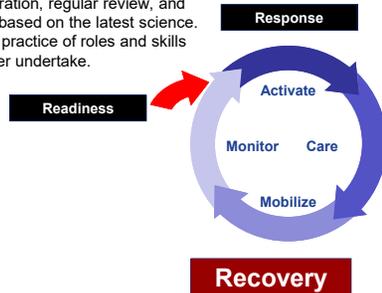
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5. Establish a Leader
6. Readiness
7. Response
8. Rescue
9. Recovery



Family Health Safety Plans

Readiness: Preparation, regular review, and updating of a plan based on the latest science. Regular deliberate practice of roles and skills each family member undertake.



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Rescue

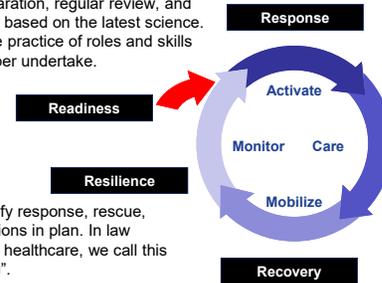
Rescue: Regular deliberate practice of roles and skills to take a loved one to the Emergency Department if they have severe symptoms. This means having records and medications ready go with the patient.

Recovery

Recovery: Follow up care of the family member after an event. Returning to normal family activities after a family member is infected and isolated, hospitalized, or under quarantine.

Family Health Safety Plans

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Rescue: Regular deliberate practice of roles and skills to take a loved one to the Emergency Department if they have severe symptoms. This means having records and medications ready go with the patient.

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Recovery: Follow up care of the family member after an event. Returning to normal family activities after a family member is infected and isolated, hospitalized, or under quarantine.

10 Best Practices for Re-opening.

10 Principles:

1. Break Family Transmission Chains
2. Vaccinate the Family
3. Don't Share the Air
4. Turn the Science into Safety
5. Establish a Leader
6. Readiness
7. Response
8. Rescue
9. Recovery
10. **Resilience**



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Survive & Thrive Guide: Protecting Your Family

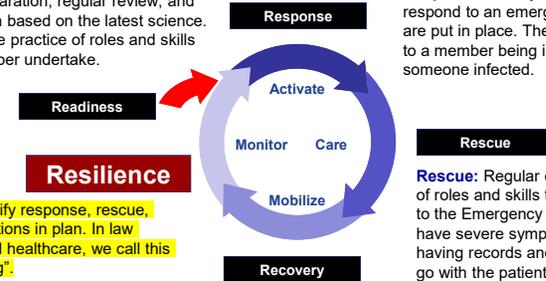
Family Health Safety Plans

Readiness: Preparation, regular review, and updating of a plan based on the latest science. Regular deliberate practice of roles and skills each family member undertake.

Response: Family moves to action to respond to an emergency. Safeguards are put in place. The family may respond to a member being infected or exposed to someone infected.

Resilience: Fortify response, rescue, and recovery actions in plan. In law enforcement and healthcare, we call this "target hardening".

Recovery: Follow up care of the family member after an event. Returning to normal family activities after a family member is infected and isolated, hospitalized, or under quarantine."



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10 Principles and 10 Best Practices for Re-opening.

10 Principles:

1. Break Family Transmission Chains
2. Vaccinate the Family
3. Don't Share the Air
4. Turn the Science into Safety
5. Establish a Safety Leader
6. Readiness
7. Response
8. Rescue
9. Recovery
10. Resilience



10 Best Practices:

1. Vaccines – Take the Shots
2. Coming Home Safe
3. Keeping the Family Safe
4. Creating a Family Safety Plan
5. Practicing the Family Safety Plan
6. Providing Care at Home
7. Emergency Rescue Skills
8. What to Do – They're in ICU
9. Long Haulers & COVID Recovery
10. The 4 P's at the New Normal

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10 Best Practices for Re-opening

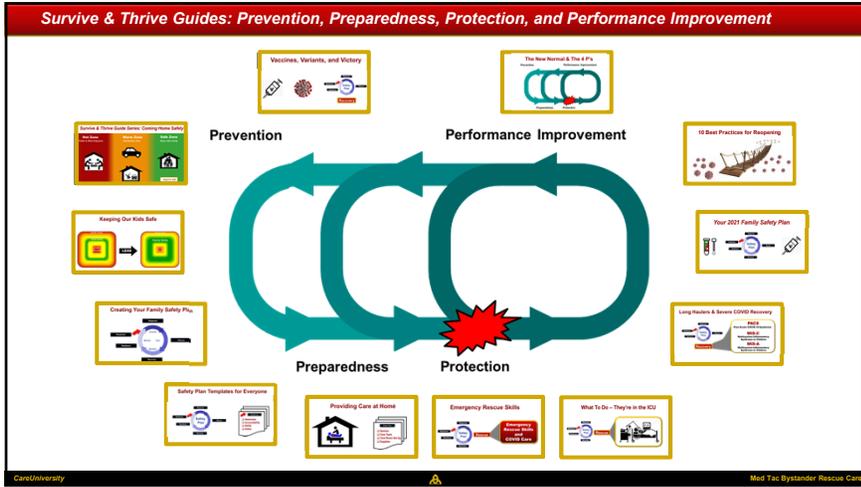
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10 Best Practices for Re-opening

10 Best Practices:

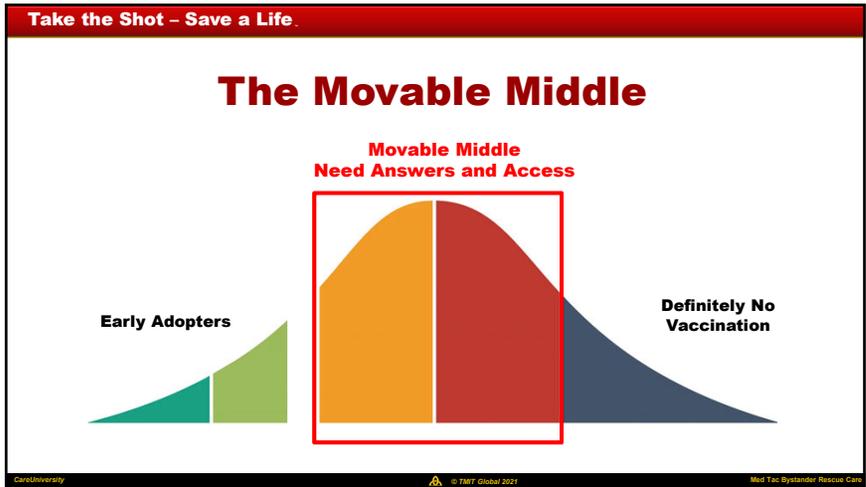
- Vaccines – Take the Shots**

**Vaccines:
Take the Shots**

CardUniversity *© TMT Global 2021* *Med Tac Bystander Rescue Care*

Take the Shot – Save a Life™

CardUniversity *Med Tac Bystander Rescue Care*

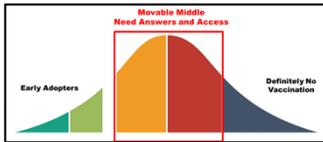


Vox

The 6 reasons Americans aren't getting vaccinated

This is the challenge the US has to overcome to get back to post-pandemic normal.

By German Lopez | @germanlopez | german.lopez@vox.com | Jun 2, 2021, 11:00am EDT



1. Lack of Access Real or Perceived
2. COVID 19 Isn't Seen as a Threat
3. Vaccine Side Effects
4. Lack of Trust in Vaccines
5. Lack of Trust in Institutions
6. A Variety of Conspiracy Theories

Source: Vox, 06-03-21

Take the Shot – Save a Life.

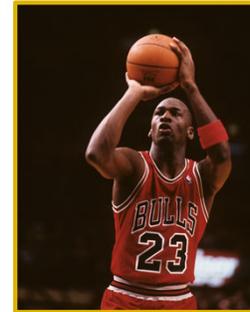


Photo 73861834 © Jerry Coll | Dreamstime.com

The Vaccination Conversation

- Why Vaccinate?
- Why You?
- Why Now?

The Vaccination Conversation



Family Rescue R&D



The 5 R's of Safety



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Youth & Young Adult Team

| | | | | | | | |
|---|---|---|--|---|---|---|--|
|  D Contreras EMT Harvard |  Ivy Tran EMT Harvard |  Nick Scheel UCSB |  Sophia McDowell California Inst. of Arts |  Audrey Lam EMT USC |  Jacqueline Botz Chapman |  Luis Licon UCI Alum |  Melanie Rubalcava UCSD |
|  Charlie Denham III High School Lead |  Charlie Beall Stanford Alum |  Marcus McDowell U of Cincinnati |  Jaime Yrastorza UCSD Pre-med |  Paul Bhatia EMT UCI Pre-med |  D Policichio NYU Film |  Manue Lopez Berkeley Alum |  Preston Head III UCLA Alum |

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| | | |
|--|---|---|
| High School Students - Why Wait?  | COVID Impact on Opera Singers?  | Long COVID Impact on Athletes?  |
| Will Vaccines Change my DNA?  | Do Vaccines Work for All Races?  | How Can Youth Organizations Help?  |
| COVID Long Haul & Brain Fog?  | Which Vaccines are the Best?  | Should I Wait and See?  |

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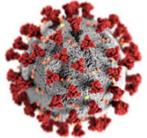
Bystander Rescue Care CareUniversity Series

10 Best Practices for Reopening *A Survive & Thrive Guide™*



Paul Bhatia, EMT

Pre-medical Student
 President UCI EMT Organization
 Med Tac Student Outreach Lead
 for College and High Schools



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Coronavirus Care Community of Practice

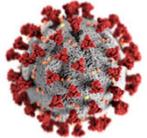
Bystander Rescue Care CareUniversity Series

10 Best Practices for Reopening *A Survive & Thrive Guide™*



Jaime Yrastorza

Medical Student
 University of Nebraska
 Med Tac Producer
 Eagle Scout Advisor
 Continuing Medical Education



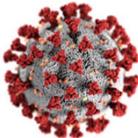
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10 Best Practices for Reopening A Survive & Thrive Guide™



Charlie Denham III
High School Student
Co-founder Med Tac Bystander Rescue Care Program
Adopt a Cove Program Lead



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10 Best Practices for Re-opening

10 Best Practices:

1. Vaccines – Take the Shots
2. **Coming Home Safe**

Coming Home Safe

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Coming Home Safely Family Survive & Thrive Guide™

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Survive & Thrive Guide: Protecting Your Family

Hot-Warm-Safe Zone Practices

| Hot Zone Public & Work Exposure | Warm Zone Disinfection Area | Safe Zone Home with Family |
|--|--|--|
| <p><u>Maintain Best Protection</u></p> <ul style="list-style-type: none"> • Social Distance • Masks • Hand Hygiene • Clean Hi-Contact Surfaces | <p><u>Disinfection & Storage</u></p> <ul style="list-style-type: none"> • Considered Contaminated • Remove PPE • Disinfect each Person • Store PPE • Separate Laundry • Clean Surfaces | <p><u>Maintain Zone Virus Free</u></p> <ul style="list-style-type: none"> • Disinfection Stations at doors at Warm Zones • Clean Contact Surfaces • Maintain Ventilation • Manage Isolation, Quarantine, and Senior Care |

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THE LANCET

April 15, 2021

“Aerosols are the Dominant Mode of Transmission”

Ten scientific reasons in support of airborne transmission of SARS-CoV-2

1. The dominance of airborne transmission is supported by long-range transmission observed at super-spreader events.
2. Long-range transmission has been reported among rooms at COVID-19 quarantine hotels, settings where infected people never spent time in the same room.
3. Asymptomatic individuals account for an estimated 33% to 59% of SARS-CoV-2 transmission, and could be spreading the virus through speaking, which produces thousands of aerosol particles and few large droplets.
4. Transmission outdoors and in well-ventilated indoor spaces is lower than in enclosed spaces.
5. Nosocomial infections are reported in healthcare settings where protective measures address large droplets but not aerosols.
6. Viable SARS-CoV-2 has been detected in the air of hospital rooms and in the car of an infected person.
7. Investigators found SARS-CoV-2 in hospital air filters and building ducts.
8. It's not just humans — infected animals can infect animals in other cages connected only through an air duct.
9. No strong evidence refutes airborne transmission, and contact tracing supports secondary transmission in crowded, poorly ventilated indoor spaces.
10. Only limited evidence supports other means of SARS-CoV-2 transmission, including through fomites or large droplets.

Source: [www.thelancet.com/journals/lancet/article/PIIS0140-6736\(21\)00869Z/](http://www.thelancet.com/journals/lancet/article/PIIS0140-6736(21)00869Z/)

Hot-Warm-Safe Zone Practices

CDC Centers for Disease Control and Prevention
CDC 24/7: Saving Lives. Protecting People™

COVID-19

Science Brief: SARS-CoV-2 and Surface (Fomite) Transmission for Indoor Community Environments

Updated Apr. 5, 2021 Languages Print

The principal mode by which people are infected with SARS-CoV-2 (the virus that causes COVID-19) is through exposure to respiratory droplets carrying infectious virus. It is possible for people to be infected through contact with contaminated surfaces or objects (fomites), but the risk is generally considered to be low.

Background

SARS-CoV-2, the virus that causes COVID-19, is an enveloped virus, meaning that its genetic material is packed inside an outer layer (envelope) of proteins and lipids. The envelope contains structures (spike proteins) for

Choosing Safer Activities

| | Unvaccinated People | Your Activity | Fully Vaccinated People |
|------------|---------------------|---|-------------------------|
| Safest | Green | Walk, run, or bike outdoors with members of your household | Green |
| | Yellow | Attend a small, outdoor gathering with fully vaccinated family and friends | Green |
| | Red | Attend a small, outdoor gathering with fully vaccinated and unvaccinated people | Green |
| Less Safe | Yellow | Dine at an outdoor restaurant with friends from multiple households | Green |
| | Red | Attend a crowded, outdoor event, like a live performance, parade, or sports event | Green |
| | Red | Attend a crowded, indoor event, like a live performance, parade, or sports event | Green |
| Least Safe | Red | Visit a barber or hair salon | Green |
| | Red | Go to an unvaccinated, indoor shopping center or museum | Green |
| | Red | Ride public transport with limited occupancy | Green |
| Least Safe | Red | Attend a small, indoor gathering of fully vaccinated and unvaccinated people from multiple households | Green |
| | Red | Go to an indoor movie theater | Green |
| | Red | Attend a full-capacity worship service | Green |
| Least Safe | Red | Sing in an indoor chorus | Green |
| | Red | Eat at an indoor restaurant or bar | Green |
| Least Safe | Red | Participate in an indoor, high-intensity exercise class | Green |

Get a COVID-19 vaccine

Prevention measures recommended:

- Wash your hands often with soap and water for at least 20 seconds.
- Wear a face mask in public places, especially indoors, where you cannot stay 6 feet away from others.
- Avoid close contact with people who are sick.
- Stay home when you are sick.
- Get vaccinated when you are eligible.

Outdoor Activities



| Your Activity | Fully Vaccinated People | Unvaccinated People |
|---|-------------------------|---------------------|
| Walk, run, wheelchair roll, or bike outdoors with members of your household | Green | Green |
| Attend a small, outdoor gathering with fully vaccinated family and friends | Green | Green |

Choosing Safer Activities

| | Unvaccinated People | Your Activity | Fully Vaccinated People |
|-----------|---------------------|---|-------------------------|
| Safest | Green | Walk, run, or bike outdoors with members of your household | Green |
| | Green | Attend a small, outdoor gathering with fully vaccinated family and friends | Green |
| | Green | Attend a small, outdoor gathering with fully vaccinated and unvaccinated people | Green |
| Less Safe | Yellow | Dine at an outdoor restaurant with friends from multiple households | Green |
| | Red | Attend a crowded, outdoor event, like a live performance, parade, or sports event | Green |

Choosing Safer Activities

| Unvaccinated People | Your Activity | Fully Vaccinated People |
|---------------------|---|-------------------------|
| | Indoor | |
| 👤 | Visit a barber or hair salon | 👤 |
| 👤 | Go to an uncrowded, indoor shopping center or museum | 👤 |
| 👤 | Ride public transport with limited occupancy | 👤 |
| 👤 | Attend a small, indoor gathering of fully vaccinated and unvaccinated people from multiple households | 👤 |

Less Safe

Safest

Choosing Safer Activities

| Unvaccinated People | Your Activity | Fully Vaccinated People |
|---------------------|---|-------------------------|
| | Indoor | |
| 👤 | Go to an indoor movie theater | 👤 |
| 👤 | Attend a full-capacity worship service | 👤 |
| 👤 | Sing in an indoor chorus | 👤 |
| 👤 | Eat at an indoor restaurant or bar | 👤 |
| 👤 | Participate in an indoor, high intensity exercise class | 👤 |

Least Safe

Hot-Warm-Safe Zone Practices

Background

SARS-CoV-2, the virus that causes COVID-19, is an enveloped virus, meaning that its genetic material is packed inside an outer layer (envelope) of proteins and lipids. The envelope contains structures (spike proteins) for attaching to human cells during infection. The envelope for SARS-CoV-2, as with other enveloped respiratory viruses, is labile and can degrade quickly upon contact with surfactants contained in cleaning agents and under environmental conditions. The risk of fomite-mediated transmission is dependent on:

- The infection prevalence rate in the community
- The amount of virus infected people expel (which can be substantially reduced by [wearing masks](#))
- The deposition of expelled virus particles onto surfaces (fomites), which is affected by air flow and [ventilation](#)
- The interaction with environmental factors (e.g., heat and evaporation) causing damage to virus particles while airborne and on fomites
- The time between when a surface becomes contaminated and when a person touches the surface
- The efficiency of transference of virus particles from fomite surfaces to hands and from hands to mucous membranes on the face (nose, mouth, eyes)
- The dose of virus needed to cause infection through the mucous membrane route

Choosing Safer Activities

Updated Apr. 27, 2021 Languages Print

What You Need to Know

- [If you are fully vaccinated](#), you can start doing many things that you had stopped doing because of the pandemic.
- When choosing safer activities, consider [how COVID-19 is spreading in your community](#), the number of people participating in the activity, and the location of the activity.
- Outdoor visits and activities are safer than indoor activities, and fully vaccinated people can participate in some indoor events safely, without much risk.
- If you haven't been vaccinated yet, [find a vaccine](#).



10 Best Practices for Re-opening

10 Best Practices:

1. Vaccines – Take the Shots
2. Coming Home Safe
3. **Keeping the Family Safe**

Keeping the Family Safe

Threats x Vulnerability = Risk

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Survive & Thrive Guide: Protecting Your Family

Threats X Vulnerability = Risk to Your Family

Threats: Likely to cause **HARM**.

Vulnerability: Weaknesses that can be **EXPLOITED** by threats.

Risk: **PROBABILITY** of harm by a threat exploiting vulnerability.

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Survive & Thrive Guide: Protecting Your Family

Threats X Vulnerability = Risk to Your Family

Our Goal: Reduce Risk of Family Harm by Reducing Vulnerability to Threats

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Survive & Thrive Guide: Protecting Your Family

TIER FRAMEWORK METRICS

CURRENT TIER: WIDESPREAD (TIER 1)

****CPI has changed some metrics to a 4-day lag until further notice****

Daily COVID-19 Positive Cases per 100,000

17.2

(7-Day Average with 4-Day Lag)

Test Positivity Rate

6.8%

(7-Day Average with 4-Day Lag)

Health Equity Charter Positivity Rate

5.3%

as of 11/10/2020

Tests per 100,000

354.1

(7-Day Average with 7-Day Lag)

Tier Framework

Updated: 11/22/2020

Current Hospital Patients: **365** (Includes ICU)

Current ICU Patients: **88**

ICU Intensive Care Unit

ICU Bed Capacity: **30%**

% Ventilator Capacity Available: **66%**

Change in 3-day Average Hospitalized Patients: **54.1%**

Example Family Threat Profile Orange County CA

- Male over 65 years of age.
- Female in mid 50's with history of pulmonary infections & bronchitis.
- Mid-teen youth with recent cardiac surgery and hospitalizations for hyperimmune reactions to viral infections.
- Grandmother at 99 years of age in assisted living with history of lung disease.

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TIER FRAMEWORK METRICS
CURRENT TIER: MINIMAL (TIER 4)
Tier metrics are updated on Tuesdays when CDPH updates tier

Daily COVID-19 Positive Cases per 100,000
0.9

Test Positivity Rate
0.6%

Health Equity Quotient Positivity Rate
0.7%

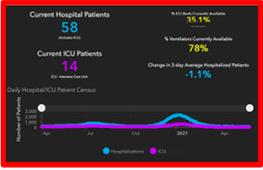
Tests per 100,000
233.1

Tier Framework

Example Family Threat Profile Orange County CA



-  • Male over 65 years of age.
-  • Female in mid 50's with history of pulmonary infections & bronchitis.
-  • Mid-teen youth with recent cardiac surgery and hospitalizations for hyperimmune reactions to viral infections.
-  • Grandmother at 99 years of age in assisted living with history of lung disease.



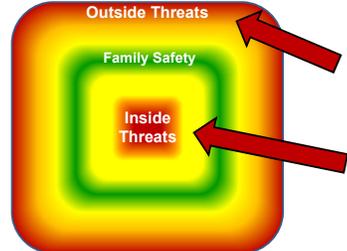
Current Hospital Patients: 58 (35.1%)
Current ICU Patients: 14 (78%)
Change in 3 Day Average Hospitalized Patients: -1.1%

Survive & Thrive Guide: Protecting Your Family

STEP 1: Identify Each Family Member Threat Profile

Understanding the Threats, Vulnerability, and Risk of Harm to our Children





Family Unit Threat Profile:

Outside Threats from Community

- Threats, Vulnerability, and Risk from the outside environment for each individual family member for being infected, harmed, and death.
- Threats, Vulnerability, and Risk of current behaviors.

Inside Threats to Family – Home and Conditions

- Threats, Vulnerability, and Risk for each family member unique to them for being infected, harmed, and death.
- Threats, Vulnerability, and Risk of current behaviors within the home and living spaces.

Survive & Thrive Guide: Protecting Your Family

STEP 1: Identify Each Family Member Threat Profile



Pregnant Moms

- Have been found to have certain higher risks for severe COVID illness due to pregnancy – an “inside risk” (CDC)

Under 2 Years

- Watch evolving science in this area for “inside risks”.

2 to 10 Years

- May have more virus in their nasopharynx than adults.
- Half as likely to get infected as over 10 years old.
- A rise in infection rate seen with school attendance.
- May develop MIS-C – Multisystem Inflammatory Syndrome in Children. <21 years old, had evidence of inflammation, >2 organ involvement. SEE CDC Case Description on CDC website.

10 to 30 Years

- Fastest growing infection group – more than 50%
- Super Spreaders due to social interaction.
- Over 30% of COVID positive Big 10 players have cardiac inflammation on cardiac MRI. SEE Evolving CNN Reports

30 to 50 Years

- Rapidly growing group of infections in later surge stage. Underlying conditions including obesity a factor.

50 to 65 Years

- Have higher incidence in underlying conditions putting them at higher risk for infections and harm.

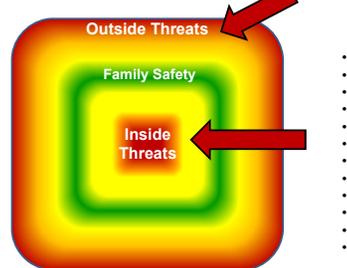
Over 65 Years

- Age is a risk factor independent of underlying conditions and have them. Highest death rate.

Survive & Thrive Guide: Protecting Your Family

STEP 2: Identify and Follow Local Coronavirus Threats

Inside versus Outside Threats



Outside Threats:

- High Background Community Infection or trending with more infections.
- Schools without proper Test, Trace, Treat, Isolate, and Quarantine Programs.
- Group Activities and Sports without Proper Prevention - Social Distancing etc.
- Lack of Mask Use by all exposed to family.
- Community without adequate public health services including Test, Trace, Treat, Isolate, and Quarantine Programs.
- Critical Essential Infrastructure Worker Exposure bringing virus home to family.

Inside Threats:

- Delayed Emergency Medical Care for of Children due to fear.
- Delayed Vaccines for Children due to fear.
- Depression in Children isolated at home.
- Threats to Immune Compromised Children.
- Inadequate Nutrition of Children.
- Lack of Exercise of Children and Adults.
- Adults with underlying at-risk illnesses.
- Seniors over 65 years of age at risk due to age.
- Delayed Emergency Medical Care for Adults due to Fear.
- Delayed or absent Screening for Adults and Seniors.
- Delayed Elective Medical Procedures for adults.
- Inadequate Disinfection of Hi Contact Surfaces.

10 Best Practices for Re-opening

10 Best Practices:

1. Vaccines – Take the Shots
2. Coming Home Safe
3. Keeping the Family Safe
4. **Creating a Family Safety Plan**



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STEP 3: Develop a Family Safety Plan

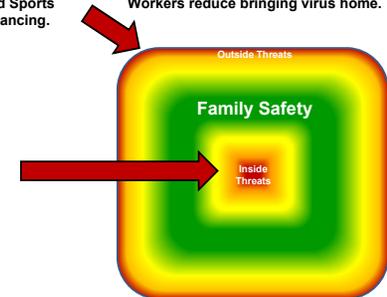
Reduce Vulnerability to Outside Threats:

Reduce Vulnerability

- Adjust behaviors depending on Background Community Infection and local infection trends.
- Base school decisions on Test, Trace, Treat, Isolate, and Quarantine Programs.
- Avoid Group Activities and Sports without Proper Social Distancing.
- Assure Mask Use by all exposed to family
- Monitor public health services including Test, Trace, Treat, Isolate, and Quarantine Programs and adjust behavior to it.
- Assure Critical Essential Infrastructure Workers reduce bringing virus home.

Reduce Vulnerability to Inside Threats:

- Produce a Medical Care Emergency Plan for the Children and Adults (5 Rights of Emergency Care).
- Safely see Pediatricians to maintain Vaccines.
- Combat depression in Children with activities
- Protect Immune Compromised Children .
- Protect Adults with underlying at-risk illnesses.
- Protect Seniors over 65 years of age.
- Safely Pursue Regular Screening for Adults.
- Weigh Risks for Elective Medical Procedures.
- Assure Nutrition for children and adults in isolation.
- Pursue Regular Exercise during isolation/quarantine.
- Inadequate Disinfection of HI Contact Surfaces.



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Survive & Thrive Guide: Protecting Your Family

STEP 3:

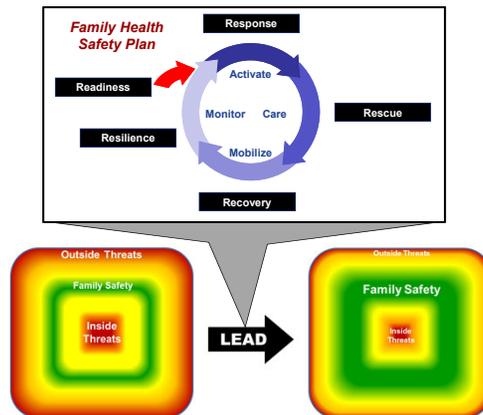
Develop a Family Safety Plan

- A leader or leaders of the family act as the CFO – Chief Family Officer who drives the plan: Readiness, Response, Rescue, Recovery, and Resilience.

STEP 4:

Plan the Flight and Fly the Plan

- The novel Coronavirus virus science, threats, vulnerabilities, and therefore the family risk changes continuously. Every airplane flight plan is modified along the route – so will your family safety plan.



CaseUniversity

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Survive & Thrive Guide: Family Safety Plans

Campus Safety News

Coronavirus Family Safety Plans: Protect Your Loved Ones and Help Save America

If you break the family-unit COVID-19 transmission chains, you can save the lives of teachers, healthcare workers and police officers. You might even help save our nation.



Dr. Charles Denham II, Dr. Gregory Botz, Charles Denham III, Chief William Adcox

The Problem:

Family Transmission Chains

The Solution: Coronavirus Family Safety Plans

Plans Must Be Flexible:

- Family Impact Scenarios
- 4A Checklist Framework
- 5R Score Scorecards™

The 5 R Framework:

- Readiness
- Response
- Rescue
- Recovery
- Resilience

The 3 Whys:

- Why a Family Safety Plan?
- Why Now?
- Why This?

Our Message:

- Educators
- Students
- Law Enforcement Leaders

Family Impact Scenarios

| |
|---|
| No Exposure No Test or Negative Test |
| Exposure to Infected Person and No Test |
| Infected & Asymptomatic No Symptoms Ever |
| Infected & Pre-symptomatic Before Symptoms |
| Infected & Symptomatic Have Symptoms |
| Infected & Severely Symptomatic – Need Help |
| Infected & Requiring Hospitalization |
| Infected & Require ICU Life Support Respirator & ECMO |

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10 Best Practices for Re-opening.

10 Best Practices:

1. Vaccines – Take the Shots
2. Coming Home Safe
3. Keeping the Family Safe
4. Creating a Family Safety Plan
5. **Practicing the Family Safety Plan**

Practicing the Family Safety Plan



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Deliberative Practice and Competency Currency

Gregory H. Botz, MD, FCCM
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Stanford, CA

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10 Best Practices for Re-opening.

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5. Practicing the Family Safety Plan
6. **Providing Care at Home**

Providing Care At Home



- Home Care**

 - Seniors
 - Care Team
 - Care Room Set Up
 - Supplies

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Checklists

Select a Care Room Checklist:

- Select a room sep that ideally should be used to wa
- Identify the bathro
- If a fully dedica
- where supplies an
- the family and oth
- If another room or
- station set that up
- Make sure the Car
- If you have no sep
- plastic sheets, or
- curtains or tents t
- Optimize ventilati
- window that may t
- If Heating and Air
- separate ventilati
- Make decisions re
- Room. It is optima
- patient.

Care Room Set Up Checklist:

- Set Up Cleanin
- Set Up Cleanin
- Equip Both Clea
- Post Signs to Re
- Consider Signs
- Prepare a Daily
- Remove Hard to
- Set Up Personal
- Set up a Contain
- Set up Waste Ce
- Set up a Contain
- Set up a Non-co
- Put Waste Cans,
- Materials in Care
- Place Safe Cont
- Injection Meds U
- Keep Patient's P
- Place Water Piti
- Personal Hygien
- Keep dedicated
- Oximeters in Ca
- Keep Reusable S

Supplies Checklist:

- Eye Protection
- A Face Shield
- Reusable Gloves
- Rubber Gloves
- Disposable Hair Cove
- N95 Mask or Medical
- Aprons - single-use i
- reusable gowns.
- Plastic Aprons
- Alcohol-based Hand
- Plain Soap
- Clean Single-use Pap
- Safe Puncture Proof
- Detergent for Cleani
- Thermometer & Med
- Mobile Phone

Home Care Team Checklists:

Laundry Processes:

- Disinfect Laundry Room after Every Wash
- Always Separate Contaminated Laundry from Non-contaminated Laundry
- Wash all regular and Non-contaminated laundry first
- Wash kitchen towels and bathroom hand towels daily.
- Wash all Contaminated Laundry last
- Disinfect Laundry Room while Contaminated Laundry are in the wash
- Move Formerly Contaminated Laundry from Washer to Dryer after Disinfecting Laundry Room

Cleaning the Home:

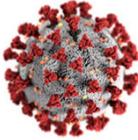
- Door knobs

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10 Best Practices for Reopening A Survive & Thrive Guide™



Heather Foster RN BSN
Frontline Nurse
Infection Prevention Advisor
Patient Safety Advocate
Dolores Colorado



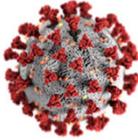
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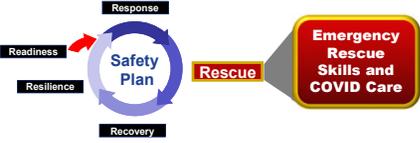
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6. Providing Care at Home
7. Emergency Rescue Skills

Emergency Rescue Skills



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Family Lifeguard

Emergency Rescue Skills: After Discharge & Transport Home




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Video Library

- Med Tac Story
- Med Tac Leadership Team
- Adopt a Cove Program
- 5 Rights of Emergency Care
- College and Youth Program
- Surf & Lifeguard Program
- 3 Minutes & Counting Trailer
- Opioid Overdose Briefing

The 5 Rights of Emergency Care™

Source: Denham, CR

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The 5 Rights of Emergency Care™

Right Provider: Patients and families need to choose the best emergency care provider they will use prior to experiencing an emergency.

Right Diagnosis: The right diagnosis depends on information – make sure to help the emergency care providers with all of the information you have to help them.

Right Treatment: It is important to understand both the short-term implications of emergency care as well as the long-term implications. An emergency medicine visit is a snapshot in time.

Right Discharge: A critical area for safety is the discharge from the Emergency Department. The information shared with the patient and family will have a major impact on the outcome of care. We need to understand why we may need to come back for care.

Right Follow-up: The continuity of care after an Emergency Medicine visit is very important to the long-term outcome of the care received. The breakdown in follow up is often an area of safety risk.

Source: Denham, CR

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The 5 Rights of Emergency Care™

Right Provider: Patients and families need to choose the best emergency care provider they will use prior to experiencing an emergency.

- **Choose RIGHT Emergency Care Provider:** The one that already has your records, especially for complex issues
- **Your Choices:** Urgent Care, Community Hospital, Specialty Center – Pediatric, CA, Stroke Center Trauma Center...if you have a choice.
- **Bigger Centers – Bigger Problems:** when in doubt with serious problems the larger more comprehensive center may be best.
- **ICE – In Case of Emergency:** Make sure to always have your In Case of Emergency (ICE) contact in your wallet and on phone. First responders will look for it if you are in an accident.

Source: Denham, CR

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The 5 Rights of Emergency Care™

Right Diagnosis: The right diagnosis depends on information – make sure to help the emergency care providers with all of the information you have to help them.

- **Bring Your Medical Records:** your prior hospital records and summaries of the latest care if you have them.
- **Bring your Care Plan** if you have one.
- **Bring Medications:** your actual medications in a bag and be prepared to describe how you take them.
- **Imaging Studies & Reports:** If you have imaging studies on disc which can prevent you from getting other studies.
- **Tests & Diagnosis:** Understand the tests the findings of the tests.

Source: Denham, CR

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The 5 Rights of Emergency Care™

- **Treatment of Short-term Symptoms and of Long-term Conditions:** Procedures, medications, and new behaviors you need to maintain should be understood for the short-term and long-term timeframes.
- **Shared Decision Making:** Understand the treatment and decide together
- **Risks and Benefits:** Understand the risks and the benefits of proposed treatment.
- **Hospital Admissions:** Understand why you might be admitted for care in the hospital versus what would be required for care at home.

Right Treatment: It is important to understand both the short-term implications of emergency care as well as the long-term implications. An emergency medicine visit is a snapshot in time.

Source: Denham, CR.

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The 5 Rights of Emergency Care™

- **Return Precautions:** Understanding when to come back to ED — signs and symptoms to return. Care is never over during the visit. This is a vital safety area and we often wait too long before returning.
- **Understanding What Happened:** The Medical Problem, Diagnosis, and Treatment must be understood to make sure to have long-term results.
- **Medication Reconciliation:** The stops, adds, and changes in medications must be understood.
- **Records Reconciliation:** Assembling and summarizing the latest records are vital.
- **Care Plan:** Wound care, diet, and special instructions need to be understood.
- **Get the Records:** All of the records of the visit including imaging should be obtained and maintained at home — even if releases are required and in the following days to get the records.

Right Discharge: A critical area for safety is the discharge from the Emergency Department. The information shared with the patient and family will have a major impact on the outcome of care. We need to understand why we may need to come back for care.

Source: Denham, CR; McDowell, GM CareUniversity CME Program

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Right Follow-up: The continuity of care after an Emergency Medicine visit is very important to the long-term outcome of the care received. The breakdown in follow up is often an area of safety risk.

- **WHO, about WHAT, and WHEN:** In follow up we need to understand who we need to see as a caregiver, about what issues, and when we need to see them.
- **Update Your Records:** You will want to update your home records with the follow up visit records for future reference.
- **See New Caregivers:** You may need to see a new doctor and the records from primary care, ED visit, medications lists, and imaging studies will all be important.

Source: Denham,

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10 Best Practices for Reopening A Survive & Thrive Guide™

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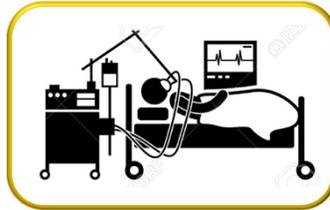
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10 Best Practices for Re-opening

10 Best Practices:

1. Vaccines – Take the Shots
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5. Practicing the Family Safety Plan
6. Providing Care at Home
7. Emergency Rescue Skills
8. What to Do – They're in ICU

What to Do When They're in ICU



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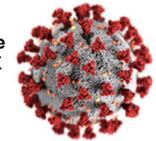
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10 Best Practices for Reopening A Survive & Thrive Guide™



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8. What to Do – They're in ICU
9. Long Haulers & COVID Recovery

Long Haulers & COVID Recovery



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Survive & Thrive Guide

Congressional Hearing on Long Haul COVID-19



Francis Collins, MD
National Institutes of Health
Director

April 28, 2021

<https://energycommerce.house.gov/committees/energy-and-environment/activities/hearings/hearing-on-long-haul-covid-19>

National Institutes of Health Director Francis Collins, MD, who also testified at the hearing, estimated as many as 3 million people could be left with chronic health problems after even mild COVID infections.

"I can't overstate how serious this issue is for the health of our nation,"

Collins said his estimate was based on studies showing that roughly 10% of people who get COVID could have long-haul COVID-19 and whose "long-term course is uncertain," he said.

So far more than 32 million Americans are

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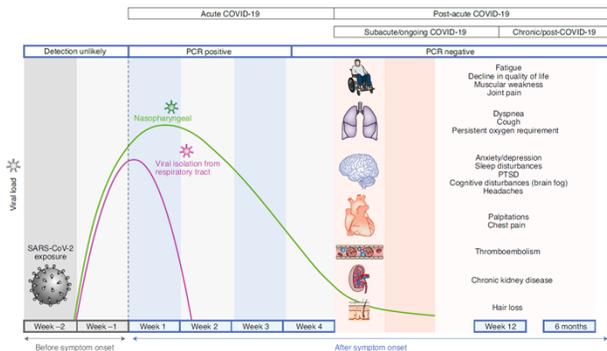
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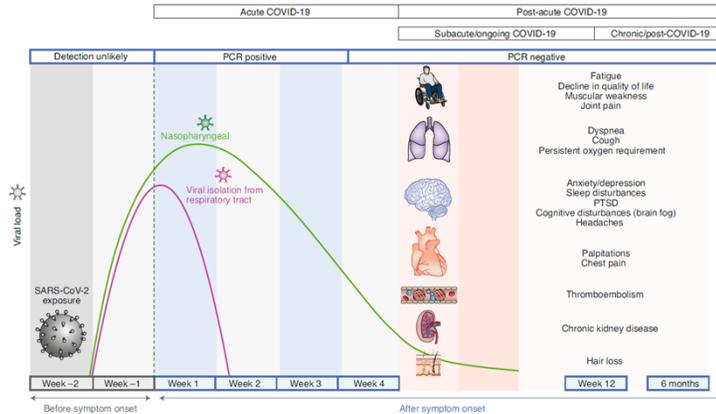


Post-acute COVID-19 syndrome

Patient advocacy groups, many members of which identify themselves as long haulers, have helped contribute to the recognition of post-acute COVID-19, a syndrome characterized by persistent symptoms and/or delayed or long-term complications beyond 4 weeks from the onset of symptoms.

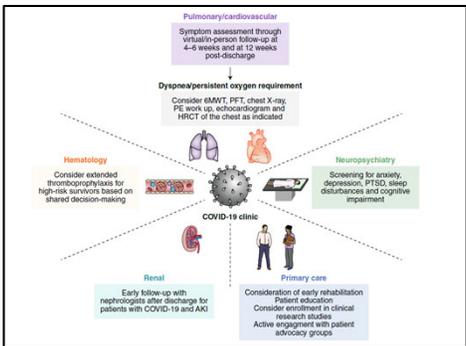


<https://doi.org/10.1038/s41591-021-01283-z>



Post-acute COVID-19 syndrome

Multidisciplinary collaboration is essential to provide integrated outpatient care to survivors of acute COVID-19 in COVID-19 clinics. Depending on resources, prioritization may be considered for those at high risk for post-acute COVID-19, defined as those with severe illness during acute COVID-19 and/or requirement for care in an ICU, advanced age and the presence of organ comorbidities (pre-existing respiratory disease, obesity, diabetes, hypertension, chronic cardiovascular disease, chronic kidney disease, post-organ transplant or active cancer). The pulmonary/cardiovascular management plan was adapted from a guidance document for patients hospitalized with COVID-19 pneumonia⁷⁶. HRCT, high-resolution computed tomography; PE, pulmonary embolism.



<https://doi.org/10.1038/s41591-021-01283-z>

Puzzling, often debilitating after-effects plaguing COVID-19 "long-haulers"



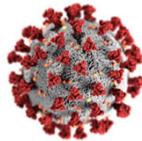
Doctors are still searching for answers to why a portion of people who were diagnosed with COVID-19 are still suffering symptoms months later.

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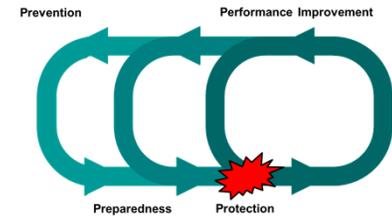


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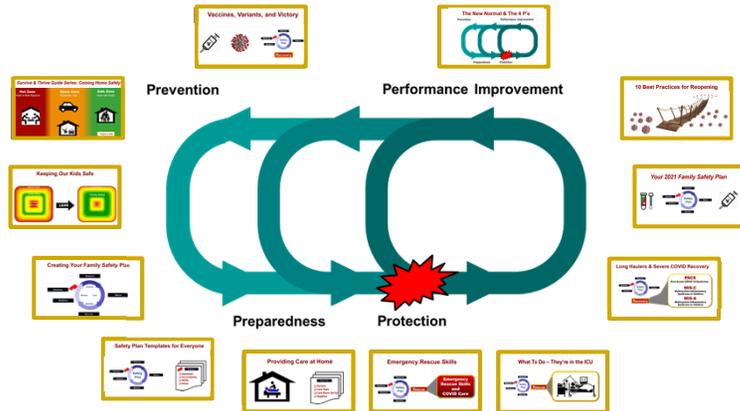
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8. What to Do – They're in ICU
9. Long Haulers & COVID Recovery
10. The 4 P's at the New Normal

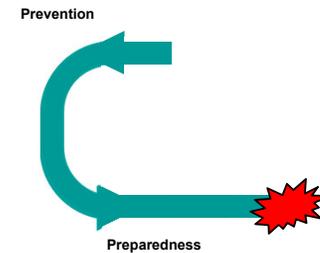
The 4 P's at the New Normal



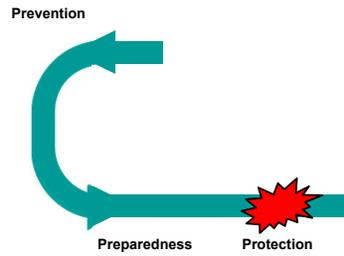
Survive & Thrive Guides: Prevention, Preparedness, Protection, and Performance Improvement



Survive & Thrive Guides: Prevention, Preparedness, Protection, and Performance Improvement



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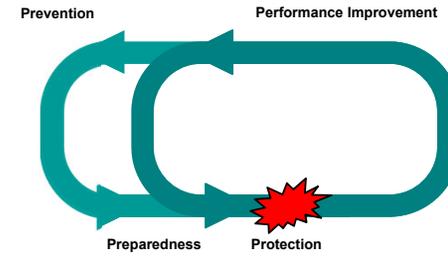


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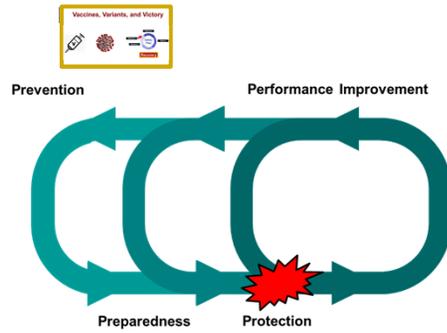


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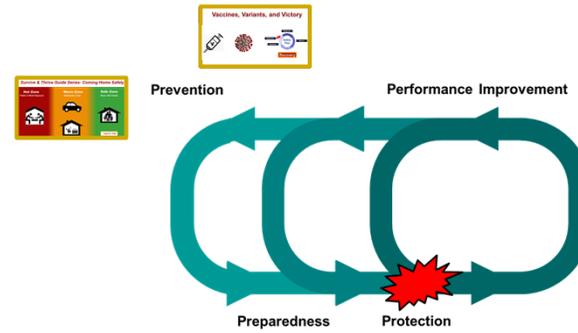


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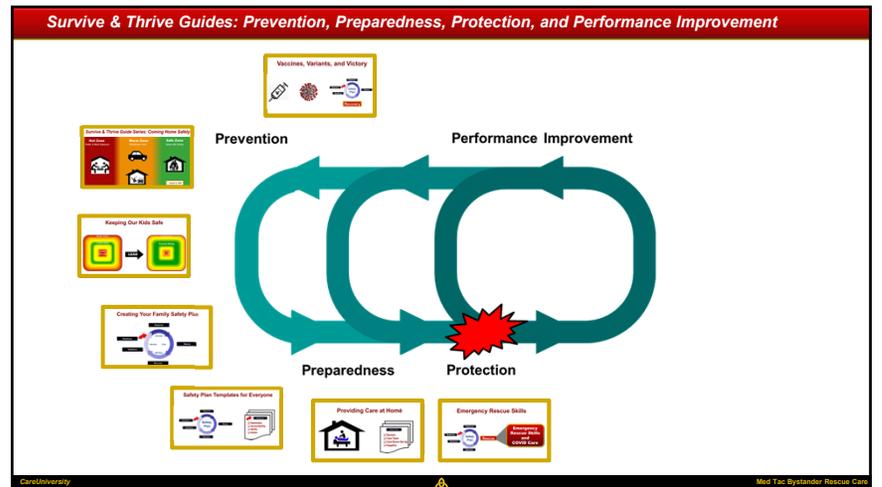
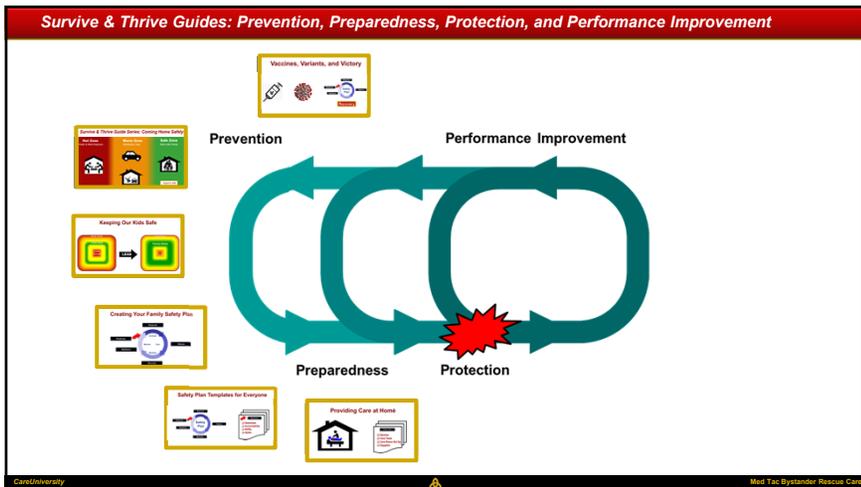
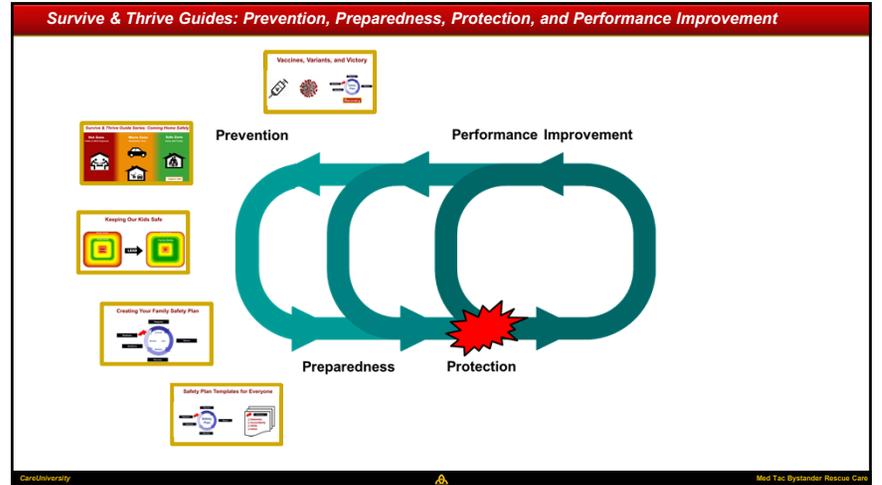
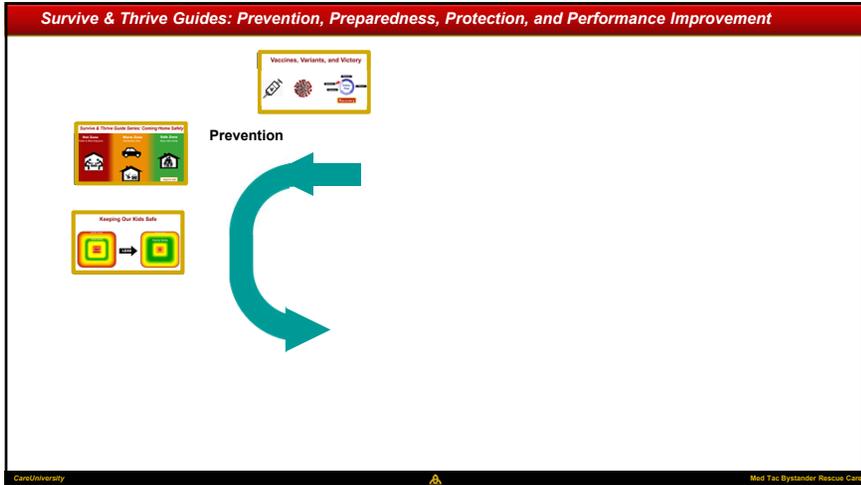
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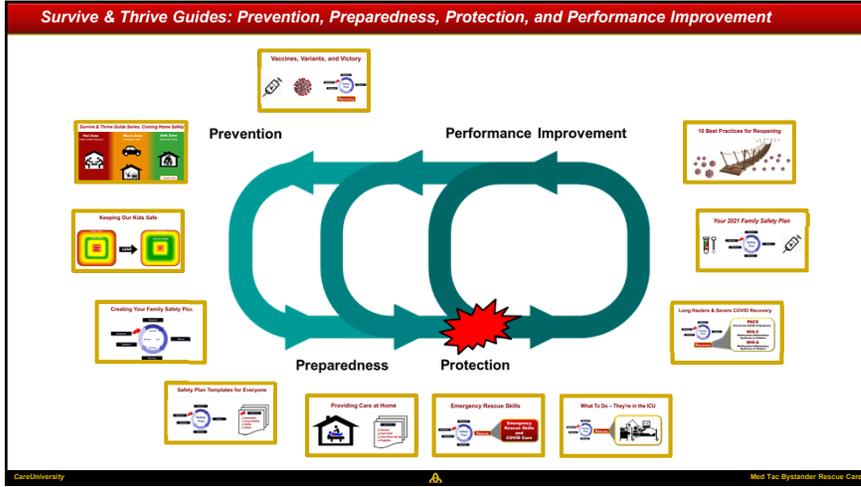
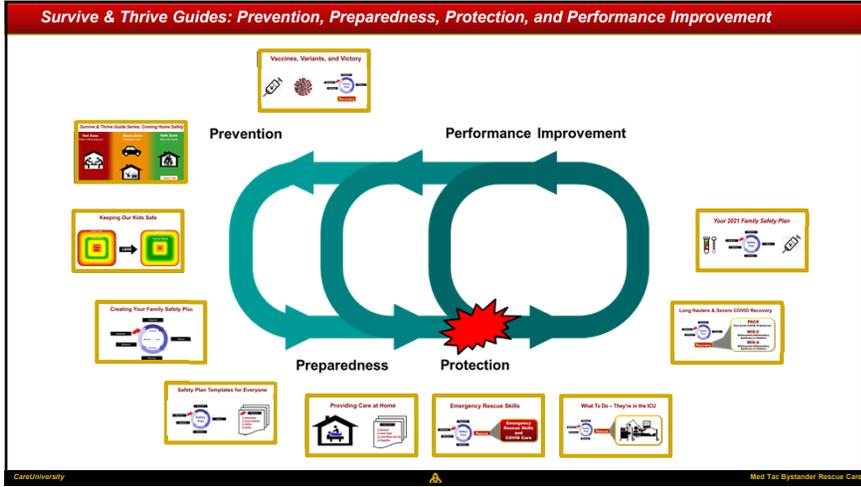
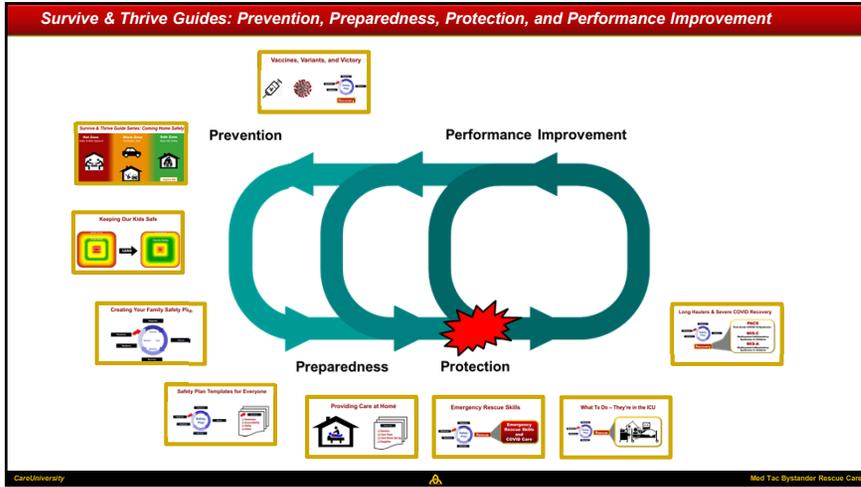
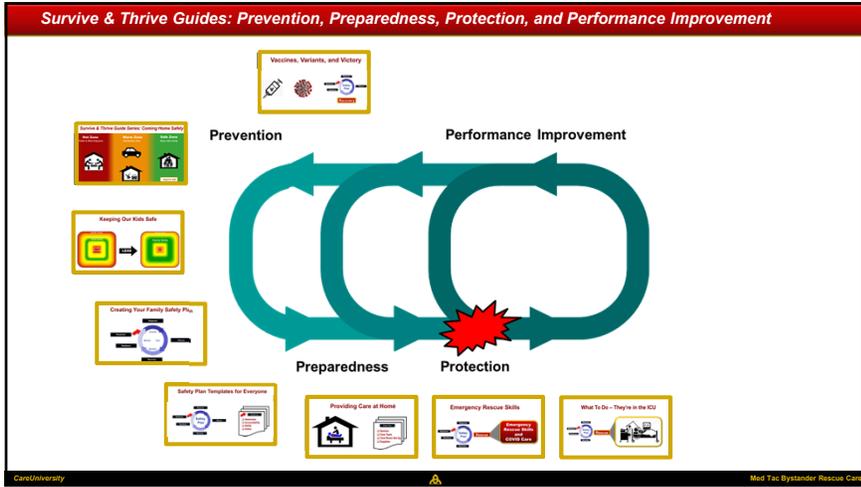


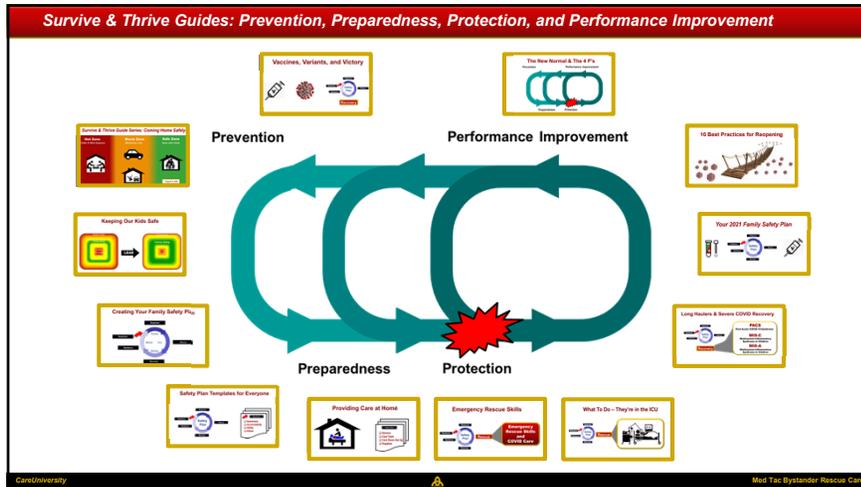
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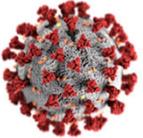


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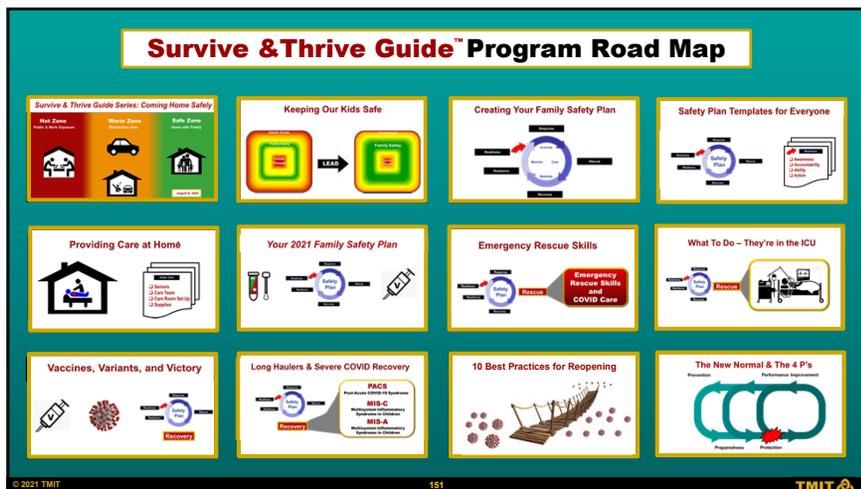
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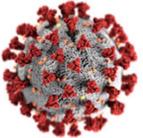


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William Adcox, MBA
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Speakers & Reactors



Jennifer Dingman



Dr. Gregory Botz



Heather Foster RN



William Adcox



David Beshk



Jaime Yrastorza



Paul Bhatia EMT



Charlie Denham III



Dr. Charles Denham

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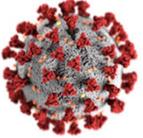
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Voice of the Patient



Jennifer Dingman

Founder, Persons United Limiting Substandard and Errors in Healthcare (PULSE), Colorado Division
Co-founder, PULSE American Division
TMIT Patient Advocate Team Member
Pueblo, CO



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Fight the Good Fight

Finish the Race

Keep the Faith

CareUniversity Med Tac Bystander Rescue Care

Survive & Thrive Guide

Additional Resources and Slides from Videos

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Mind

- **Burn Out:** Prior to Coronavirus Crisis, burnout was at crisis proportions as are opioid ODs.
- **Mental Health:** Depression and Suicide are growing due to the additional stress.
- **Medical Accidents:** Patient Safety is at risk. The second victims are the caregivers.

Body

- **Staff COVID-19 Infections:** Deaths, illness, and long-haulers.
- **Family COVID-19 Infections:** Family transmission chains external & internal.
- **Workplace Violence:** Pre-coronavirus 4-5 times all other industries put together.

Reputation

- **Weaponizing Internet to Cause Harm:** External damage to create the "bad apple".
- **Staff Harm by Weaponizing HR:** Internal actions to damage caregivers to for org.
- **Patient & Family Harm by Med-Mal:** Opposition research to damage plaintiff negotiations for settlements & gag orders.

Spirit

- **Core Values:** Leaders drive values, values drive behaviors, behaviors drive performance. The collective behaviors of an org = culture.
- **Beliefs:** Trust in leaders and faith in the leaders and that they will take care of the care team.
- **Doubts:** Fear of leaders and despair with lack of support to frontline caregivers.

Mind

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TRUST: The 5 Rights of the Second Victim
Charles R. Denham, MD

Mayo Clinic Strategies to Reduce Burnout
Dr. Steve Swensen

Dr. Steve Swensen

TRUST

- **Treatment that is Just**
- **Respect**
- **Understanding and Compassion**
- **Supportive Care**
- **Transparency & Opportunity to Contribute**

Table 1. Covid-19 Health Care Worker Deaths: Registered Nurses and Other Health Care Workers, as of Sept. 16, 2020

| | Registered Nurses - General | Other Health Care Workers - Decreased | Total - Nurses & Other Health Care Workers - Decreased |
|--|-----------------------------|---------------------------------------|--|
| Current Total - U.S. | 392 | 1,500 | 1,892 |
| Hospitals | 143 | 505 | 648 |
| Nursing Home, Medical Practice, Clinic, and Other Settings | 91 | 1,006 | 1,097 |
| Unknown | 9 | 984 | 993 |

>1700 Deaths

Body

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HR Records Released to Press Nurse Commits Suicide

Harm to Plaintiff Families in Med Malpractice Negotiations

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